

2017 City Council Work Plan

Finance

Low Taxes – Completed. Budget results in no increase to taxpayers in 2017 (as was the case in 2016), absent an increase in valuation. Please remember we are among the lowest taxed cities in the Metro Area.

Continued Financial Stability – Completed. Highest possible result from 2016 audit. Full clean audit with no comments. Less than 10% of organizations achieve this.

Stable Tax Rate – Completed. Budget lowers our tax rate from 38.521% to 37.120%.

Prioritization of Services – On going. Budget restructuring will allow better comparisons between units. Next phase is introduction of Priority Based Budgeting into the organization.

Fund Balance Study – Completed. Workshop was conducted into the fund balances on April 18th. Budget adjustments will be made in the Year 2018 budgeting process.

Park Asset Fee/Fund Review – Completed. Addressed by Council on 5 July.

Community Center Operations Funding – Completed. Monthly budgetary analysis has been made a part of monthly financial updates. We received very good news that our revenues are substantially more than originally estimated, however our Ice Arena estimated utility expenses were more than expected as well. Adjustments have been made as part of the 2018 Budget.

Park Asset Planning Process – No movement at this point.

Park and Recreation Expenses (LT)

Land Planning

High Density Housing – TBD. Conducted multiple workshops identifying areas that are acceptable for high density. Have been moving forward to bring projects in those areas. Based upon concerns of some council members, we conducted another workshop on 29 August, and had another focusing on Canterbury on 21 November. Staff will continue to look for clear direction from the City Council on the issue.

50/30 SCALE efforts – TBD. SCALE continues their planning process. Once completed, Shakopee will analyze to determine impact upon operations.

Orderly Annexation Agreement – Completed. Approved 5 July.

Comprehensive Plan – On schedule. Planning is in full swing as MKSK and Planning Staff continue to conduct public outreach. Technical advisory committee has met on multiple occasions. Staff has been engaged at multiple community events (including Rhythm on the Rails) and major city events. A successful Community Visioning Workshop was conducted on 12 October. Conducted a Council Work session on Dec 19th, and a Community Workshop on 30 January. Community “emerging trends” identified and starting to be made part of the overall plan effort.

Trail Connections – Continuing efforts connecting trails with development. Have partnered with the county and Met Council to discuss moving the Regional Bicycle Transportation Network from a route currently along Stagecoach Road to one further West that would connect Southbridge to Quarry Lake Park and would allow us to apply for transportation funding for a pedestrian bridge over 169.

River Crossing Capacity Increase (LT) – TBD. Resolution in support of Additional Crossing approved 21 Feb. Discussions with National and State leaders have occurred regarding the need. Scott County has confirmed that the 169 bridge will be restriped with an additional lane at a point to be determined in the future.

Riverfront Improvements (LT)

Active Annexation of Portions of Jackson Township (LT) – Continuing. We will provide notice for our first 250-acre parcel annexation soon.

West End Planning Process Continuation (LT)

Economic Development/Infrastructure

Downtown Improvement/Infrastructure Maintenance – Continuing. Construction is 95% on the \$2 million downtown improvement project. A few portions of the project (crosswalks) will need to occur in the Spring. SMSC donated Chief Shakopee statue and \$50k for refurbishment and installation.

Historic Preservation/Tourism – Continuing. In addition to the effort to improve downtown for its cultural/historical tourism aspects, Council approved the Shakopee Heritage Society Trail on 7 November.

Process to Recruit Higher Paying Jobs – Actively working on several projects looking to bring corporate headquarters to the city. There is some concern as the process for recruiting higher paying jobs often requires public/private partnerships with an active economic development process. This included the use of economic development tools such as TIFS, abatements, and public/private partnership agreements.

Redevelopment Toolbox and Policy – Continuing. Multiple tools added for redevelopment to include use of SAC credits for redevelopment and reworking of the Park Dedication fee. There is some concern at the council level regarding what incentives the city should provide for employment and economic development.

City Property Development Strategy/Excess Property Marketing Process and implementation – Continuing. RFP response received for one downtown parcel which will be reviewed on 13 Feb. Staff did close the deal on our 169 properties for two businesses (one expansion – a dog day care, and one new – a treatment facility), and sold one parcel to the SMSC which was undevelopable.

City Hall Redevelopment (LT) – Continuing. City Hall site almost remediated. Need to wait till Spring to pack the ground.

Old Mall Redevelopment (LT) – Continuing. City actions on the 169 properties will stimulate this area.

Downtown Redevelopment (LT) – Continuing. Ultimately, City actions on the city hall parcel and former Doggy Doos site will stimulate more redevelopment downtown.

Miscellaneous Projects

Signage/Wayfinding – Continuing. The Council approved the Shakopee Historical Society's signage project for the area around the springs on 7 November. City staff will look for wayfinding signage for downtown upon completion of the downtown project.

Use of Committees

Code Enforcement – Continuing. Code Enforcement Policy updated, and a full-time code enforcement position has been approved as part of the 2018 budget process.

Transparency/Communications – Continuing. In addition to redesigning the budget process to be more transparent over the last few years, we have started the process of making the budget document more readable and understandable to residents. We have continued our Coffee with the Administrator, and added a Department Head Community Meeting. We also hosted a Beer with the Administrator at Badger Hill on 12 December. Internally, we have added more information to our weekly updates sent to

Council that will include check-ins from both our Comp Planning Process and our Engineering and Public Works activities. Also sent out a flyer in the January SPUC bill outlining our 2018 Budget.

School Resource Officer Program Review/Training – On hold as we look to see some stability in the school district leadership.

Community Engagement/Neighborhood Group Activity – Comprehensive plan has provided for lots of community engagement.

Southbridge Fire Partnership (LT) – Joint study completed. Awaiting decision by SMSC to participate. Have submitted a first-time request for State bonding funds for design and construction. Not surprisingly, our request did not make it on the Governor's list, but we essentially put it on as a placeholder at this point.