



March 20, 2017

TO: To Whom It May Concern at the City of Shakopee Board of Adjustment and Appeals and/or Planning Commission

RE: Cameron's Coffee Ventilation Upgrade and Related Higher Roof Stacks

Cameron's Coffee, located at 5700 12th Avenue East, Shakopee, Minnesota, is entering a critical growth phase in which we are hiring additional staff and preparing for increased coffee production. We recently hired additional front office and production staff, and are identifying incremental capital improvements (additional roaster, additional valve bag line) to keep up with demand. A key driver to our growth is our current shift to a 100% compostable single serve coffee pod to challenge the dominant plastic K-Cup.

To support growth and ensure full safety in exhaust emissions for more roasting, we need to upgrade our ventilation systems in the 5700 building. Specifically, we are installing:

- An upgraded "catalyst bed", which is the system that cleans and filters the smoke from the roasters.
- Higher roof stacks to propel the filtered air higher into the air to maximize dilution.
- An additional air intake unit for more fresh air exchange into the roastery.

These actions will ensure that we are set to support growth while complying to OSHA standards (as set by NIOSH for the coffee industry). For our neighbors in our Shakopee community, they should notice reduced 'roast/smoke' emissions (smell), which has been evident on certain days when wind conditions limit the height of our 'steam plume.'

The engineering solution for the roof stacks involves an increase in height. Some of the new stacks, when combined with the height of our building, will extend above the allowed 45 vertical feet. Our tallest stack will be 61 feet. Given this height, we seek approval by the City to complete the work. Of note, we have an additional building, our Finished Goods Warehouse, located at 5555 12th Avenue East that is not in need of upgrades.

I would appreciate your help in quickly defining our ability to upgrade our roastery, which ultimately determines our ability to remain in the Shakopee location, which is our desired state. Given the importance of this decision, I make myself available to meet with any City representative to help explain our growth plans and needed changes, and to determine if we can accelerate our changes for the benefit of Cameron's, and our Shakopee neighbors.

Sincerely,

Robert F. Waldron
CEO
Cell Phone: 612-845-8849